Annexure A – 2017 Organisational Performance



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2017 RBN Projects and Programmes in Line with Strategic Focus Areas

Education

*RAG Clarification:

Red: An SKPI will be red if the year-to-date targets of its directly contributing benefits and deliverables are missed by more than 50%. **Amber:** An SKPI will be amber if the year-to-date targets of its directly contributing benefits and deliverables are missed by less than 25%. **Green:** An SKPI will be green if the year-to-date targets of its directly contributing benefits and deliverables are attained or exceeded.

Contributing projects and programmes

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Projects | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|---|--|------------------------------------|---|------------|-----------|--|----------------|--------------------------------------|
| Individual welfare: Acceptable living conditions for all people by improving individual | Access uplifting learning opportunities | Number of Bachelor Degree Passes as % of overall pass rate | 23.79 % adults had a matric certificate December 2016 | Education Policy Development | Secretary of Traditional Governance | R420,000 | Active | Structure in dealing with education matters and decisions to be made <u>NOTE</u> : Improved quality of Education in RBN | 30 Nov 2017 | Pending |
| quality of life and social wellbeing | | Number of Bachelor Degree Passes as % of overall pass rate | 23.79 % adults had a matric certificate December 2016 | Maths programmes and Video | RBI | R2,100,000 | Cancelled | Improve quality of teaching in RBN school | 9 Nov 2017 | N\A |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit /Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|---|--|---|---------------------------------------|------------|--------|--|------------------------------------|---|
| Individual welfare: Acceptable living conditions for all people by improving | welfare:upliftingBAcceptablelearningDlivingopportunitiesPconditions foroall people bypimprovingN | Number of Bachelor Degree Passes as % of overall pass rate | 23.79 % adults had a matric certificate December 2016 | RBI Schools' performance | RBI | RO | Active | Overall grade 12 pass rate in RBN schools (%) Overall grade 7 pass rate in RBN schools (%) | 70:100 (80%) 70:100 (80%) | 1016:812 (80%) 1462:1691 (86%) |
| individual quality of life and social wellbeing | | Number of Bachelor Degree Passes as % of overall pass rate | 23.79 % adults had a matric certificate December 2016 | Maintenance of school Infrastructure and Safety & Security | RBI | RO | Active | Number of school inspection reports compiled <u>NOTE</u> : Well- maintained schools | 1 | 1 |
| | | Number of Bachelor Degree Passes as % of overall pass rate | 23.79 % adults had a matric certificate December 2016 | Section 14, School Governance & Management Programme | RBI | RO | Active | Number of RBN representatives on each school governing body <u>NOTE</u> : Well- functioning School Governing Bodies and Management Teams | 3 | 11 |
| | | % of 3-5 year olds in pre- school | 28.55 % 3- 5yr/old population | Preschool Education/ECD Programme | RBI | R1,030,000 | Active | Number of children enrolled in ECD programme | 262 | 261 |
| | | | had access to ECD | | | | | Number of ECD educators trained/ mentored | 28 | 28 |

| | December 2016 | | | | | Number of Bafokeng employed on the ECD programme | 36 | 36 |
|---|--|---|-----|-------------|--------|---|--------|-----------------|
| % of the population with a post | 5.78 % community had a post- | Student Services | RBI | R10,000,000 | Active | Number of students awarded with financial support | 146 | 145 |
| matric qualificatio | matric qualification December 2016 | | | | | Number of student repaying the student loan | NVR | NVR |
| % of the population with a post | 5.78 % community had a post- | Continuous Professional Teacher | RBI | R4,000,000 | Active | Number of students enrolled for the course | 59 | 57 |
| matric qualificatio | matric qualification December 2016 | Development (CPTD) programme | | | | Ratio of students completing the programme | 70:100 | Pending |
| Number of Bachelor | 23.79 % adults had a | RBI Kitsong | RBI | R500,000 | Active | Number of learners in Grade 8 | 58 | 58 |
| Degree Passes as % | matric certificate | | | | | Number of learners in Grade 9 | 65 | 65 |
| of overall pass rate | December 2016 | | | | | Number of students in Grade 10 | 44 | 44 |
| | | | | | | Number of students in Grade 11 | 8 | 8 |
| % of the population with a post matric | 5.78 % community had a post- matric | RBI Post School: Phokeng Campus (Engineering) | RBI | R1,250,000 | Active | Number of headcounts enrolled in Engineering N1 - N3 | 382 | 278 |
| qualificatio | qualification December 2016 | | | | | Ratio of students passing/completing the Engineering programme | 70% | 65:100 (65%) |

| % of th popula with a matric qualifi | tion community post had a post- matric | RBI Post School: Maile Campus (Construction) | RBI | R1,250,000 | Active | Number of headcounts enrolled in Construction Related Programmes Ratio of students passing/completing the Construction programme | 466 50:100 (50%) | 533 118:153 (77%) |
|--|---|--|-----|------------|--------|---|------------------------|-------------------------|
| % of th popula with a matric qualifi | tion community post had a post- matric qualification | RBI Post School: Ananda Campus (Hospitality) | RBI | R1,250,000 | Active | Number of headcount enrolled in the Hospitality Certificate Programme | 64 | 76 |
| | December 2016 | | | | | Ratio of students passing/completing the Hospitality programme | 70:100 (70%) | 39:44 (89%) |
| % of th popula with a matric qualifi | tion community post had a post- matric | RBI Post School: Tapologo Campus (Health Care) | RBI | R1,250,000 | Active | Number of headcount enrolled Health care Certificate Programme | 0 | 0 |
| | December 2016 | | | | | Ratio of students passing/completing the Health care programme | 0:0 | 0:0 |
| Numbo Bachel | or adults had a | RBI Macharora Education Support | RBI | SLP | Active | Ratio of learners passing maths | 40:100 (40%) | 56:75 (75%) |
| Degree Passes of over pass ra | as % certificate all December | Initiatives | | | | Ratio of learners passing science | 42:100 (42%) | 32:65 (49%) |

| % of 3-5 year | 28.55 % 3- | RBI ECD Feeding | RBI | Not | Active | Number of ECDs | 11 | 11 |
|---------------|--------------|------------------|-----|----------|----------|------------------------|---------|---------|
| olds in pre- | 5yr/old | Scheme | | Reported | | benefitting | | |
| school | population | | | | | Number of learners | 608 | 711 |
| | had access | | | | | fed across the RBN | | |
| | to ECD | | | | | Number of plates | 291,720 | 231,723 |
| | December | | | | | prepared | | |
| | 2016 | | | | | <u>NOTE</u> : Improved | | |
| | | | | | | health and wellbeing | | |
| | | | | | | of learners | | |
| Number of | 23.79 % | Thethe Maths | RBI | Not | To Start | Percentage of | NVR | NVR |
| Bachelor | adults had a | Initiative (RBH) | | Reported | | learners taking | | |
| Degree | matric | | | | | mathematics in Gr10 | | |
| Passes as % | certificate | | | | | Number of learners | NVR | NVR |
| of overall | December | | | | | in the | | |
| pass rate | 2016 | | | | | grade obtaining | | |
| | | | | | | >50% | | |

Health

Contributing projects and programmes

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Projects | Contributing Department /Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|--|--|--|---------------------------------------|--------|--------|---|----------------|--------------------------------------|
| Individual welfare: Acceptable living conditions for all people by improving individual quality of life and social wellbeing | Increase Baagi life expectancy | R-value of top-up healthcare services per person per year | 53 was the average life expectancy January 2011 | Registration of Advanced life support certificate | HSDS | RO | Active | Enable RBN EMRS to charge for services rendered | 14 Nov 2017 | Pending |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department /Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|---|--|--|--|-------------------------------------|---------------------------------------|-----------------|--------|--|----------------|--------------------------------------|
| Individual welfare: Acceptable living conditions for all people by improving individual quality of life | Increase Baagi life expectancy | R-value of top-up healthcare services per person per year | 53 was the average life expectancy January 2011 | Primary health care programme | HSDS | Not Reported | Active | Total number of patients at clinics (incl. Mobile) | N/A | 335,385 |

| and social wellbeing | R-value of top-up | 53 was the average life | Emergency Medical Rescue | HSDS | Not Reported | Active | Number of EMRS calls attended | 5,240 | 5,770 |
|----------------------|--|--|--|------|-----------------|--------|--|--------|---------|
| | healthcare services per person per | expectancy January 2011 | Services (EMRS) | | | | Number of Patients conveyed by EMRS and PPT | 5,760 | 6,037 |
| | year | | | | | | Number of community members trained on basic emergency skills | 120 | 174 |
| | R-value of top-up healthcare services per person per year | 53 was the average life expectancy January 2011 | Child immunization in RBN | HSDS | RO | Active | Number of immunisations in RBN | 34,000 | 73,781 |
| | year R-value of top-up healthcare services per person per year | 53 was the average life expectancy January 2011 | Psychological services Programme | HSDS | RO | Active | Psychological services: Number of patients and referrals from Bafokeng clinics, youth centre and Police station attended to | 150 | 383 |
| | | | | | | | Number of group sessions facilitated | N/A | 37 |
| | | | | | | | Number of Psychological home visits conducted | 20 | 41 |
| | R-value of top-up healthcare | 53 was the average life | Health Promotion Education | HSDS | RO | Active | Number of people targeted for Health education in | 34,500 | 133,069 |

| services per person per | expectancy January 2011 | | | | | community structures | | |
|--|--|---|------|----|--------|--|-----|-----|
| year | | | | | | | | |
| | | | | | | Number of health awareness campaigns/events/ health activities facilitated in Bafokeng Nation | 115 | 319 |
| R-value of top-up healthcare services per person per | 53 was the average life expectancy January 2011 | EMRS in service training | HSDS | RO | Active | Number of EMRS and Bafokeng Health centre staff members trained or lectured | 180 | 205 |
| year | | | | | | Number of mentoring sessions conducted (on the job mentoring) | 120 | 161 |
| | | | | | | Number of emergency evacuation assimilation dry run facilitated in the community | 1 | 1 |
| R-value of top-up healthcare | 53 was the average life expectancy | Managing Occupational Health Services | HSDS | RO | Active | Total Number of health screening done | N/A | 7 |
| services per person per year | January 2011 | in RBN | | | | Number of accidents and incidents reported in the working area | 0 | 0 |

| | | | | | | Total number of health risk assessments done All RBN healthcare | 0 | 7 |
|------------------------------------|--|---|------|-----------------|--------|--|-----|--------|
| R-value of top-up healthcare | 53 was the average life expectancy | Managing Infection Prevention and | HSDS | RO | Active | Total patients for wound care RBN clinics | 55 | 307 |
| services per person per year | January 2011 | Control within RBN clinics | | | | Number of IPC audits done in all Bafokeng clinics | 7 | 7 |
| R-value of top-up healthcare | 53 was the average life expectancy | Call Centre programme | HSDS | Not Reported | Active | Number of calls dispatched from the call centre | N/A | 7,491 |
| services per person per year | January 2011 | | | | | Total number of calls received at the call centre | N/A | 14,514 |

Land and Environment

| Strategic | Strategic Key | Strategic Key | Baseline | Contributing | Contributing | Budget | Status | Deliverable/Benefit | 2017 | YTD |
|-----------------|----------------|-----------------|-----------------|------------------|----------------|------------|---------|-----------------------|--------|---------------------|
| Objective | Performance | Performance | Information | Projects | Department/ | | | Comment | Target | Actual |
| | Area | Indicator | | | Entity | | | | | (4 th Q) |
| | (SKPA) | (SKPI) | | | | | | | | |
| Community | An effective | % Alignment to | 100 % | Land Policy | Secretary of | RO | Active | Better governance | 30 | Pending |
| welfare: | professional | RBN | alignment to | Development | Traditional | | | of Bafokeng land | Nov | |
| Collaboratively | administration | integrated, | RBN integrated, | | Governance | | | | 2017 | |
| building an | | coordinated, | coordinated, | | | | | | | |
| inclusive | | efficacy | efficacy | | | | | | | |
| traditional | | strategy | strategy | | | | | | | |
| community of | | | December 2016 | | | | | | | |
| which we can | | % of | 100 % of | Alignment of | Infrastructure | RO | Active | Development of a | 3 Nov | Pending |
| be proud | | population | population | GIS system with | Maintenance | | | new cadastre map | 2017 | |
| | | linked to stand | linked to stand | PULA Stand | | | | that reflects reality | | |
| | | database | database in | Data | | | | | | |
| | | | PULA | | | | | | | |
| | | | December 2016 | | | | | | | |
| | A clean and | % of new | 81 % of new | EIA for the | Land Use | R2,500,000 | Active | Allocation and | 14 | Pending |
| | appealing | development | development | development of | Management | | | preparation of | Nov | |
| | environment | with | with | new cemeteries | and | | | cemeteries | 2017 | |
| | | comprehensive | comprehensive | | Agriculture | | | | | |
| | | EIA reports | EIA reports | | | | | | | |
| | | | December 2016 | | | | | | | |
| | | % of | 19671 | Phokeng and | Land Use | RO | On hold | Improved waste | 31 Jan | Pending |
| | | households | households/ | Tsitsing waste | Management | | | management in RBN | 2017 | |
| | | that receive | stands from | transfer station | and | | | | | |
| | | weekly refuse | which waste is | lease | Agriculture | | | | | |
| | | removal | collected | | | | | | | |
| | | services | December 2016 | | | | | | | |

| An effective | % Alignment to | 100 % | Stand Allocation | Infrastructure | RO | Complete | Number of stand | 1 | 1 |
|----------------|----------------|-----------------|------------------|----------------|----|----------|----------------------|---|---|
| professional | RBN | alignment to | Workflow | Maintenance | | | allocation workflows | | |
| administration | integrated, | RBN integrated, | Update, | | | | developed | | |
| | coordinated, | coordinated, | Migration and | | | | NOTE: Archiving of | | |
| | efficacy | efficacy | Final | | | | stand allocation | | |
| | strategy | strategy | Implementation | | | | documents | | |
| | | December 2016 | | | | | | | |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|---|--|---|---|---|---|-------------|--------|--|----------------|--------------------------------------|
| Community welfare: Collaboratively building an inclusive traditional | A clean and appealing environment | % of new development with comprehensive EIA reports | 81 % of new development with comprehensive EIA reports December 2016 | RBA Environmental Management Programme | Land Use Management and Agriculture | R760,000 | Active | Number of EIA reports Reviewed <u>NOTE</u> : Ensuring a clean environment in the RBN | N/A | 4 |
| community of which we can be proud | | % of households that receive weekly refuse removal services | 19671 households/ stands December 2016 | Collection of waste in the RBN | Infrastructure Maintenance | R11,000,000 | Active | Number of stands from which waste is collected | 19,671 | 19,671 |
| | An effective professional administration | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Land monitoring programme | Protective Services | RO | Active | Number of non- compliance notices issued (Illegal land occupation) <u>NOTE</u> : Prevention of illegal use of RBN land | 60 | 385 |

| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Spatial Planning | Infrastructure Maintenance | RO | Active | Ratio of land applications evaluated and approved by the land committee Evaluation and approval of land use applications <u>NOTE</u> : Monitoring adherence to the | 1:1 (100%) | 29:29 (100%) |
|--|---------------------|---|---|--|-------------------------------|----|--------|---|---------------|-----------------|
| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Archiving and updating of RBN buildings, stands and service drawings | Infrastructure Maintenance | RO | Active | RBN Masterplan Number of stands integrated on the existing RBN cadastral plans, realignment and subdivisions of stands Number of drawings sorted, scanned and | N/A N/A | 50 |
| Individual welfare: | Access to | % of Bafokeng with access to | 22791 stands | Development | Infrastructure | RO | Active | archived <u>NOTE</u> : Stored plans and drawings to make them readily available Number of business and residential | 58 | 85 |
| welfare: Acceptable living conditions for all people by improving individual | adequate housing | with access to residential land | December 2016 | Planning & Compliance | Maintenance | | | and residential stands allocated to Morafe <u>NOTE</u> : Compliance with Land Use Regulations and By- | | |

| quality of life and social | | | | laws (Including Building Regulations) | |
|-------------------------------|--|--|--|--|--|
| wellbeing | | | | | |
| | | | | | |
| | | | | | |

Economic development

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Projects | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|---|--|---|---------------------------------------|-----------------|--------|--|----------------|--------------------------------------|
| Sustainability and growth: | Diversificatio n of Lefatse- | R-value of turnover for | R738 600 000.00 Rand value of | RBED Youth Business | RBED | RO | Active | People employed by local SMMEs | 1500 | Pending |
| Resecting our resources as intergeneratio nal assets and achieving inclusive growth and full employment in the long term | based income | Bafokeng- based business | procurement spend at mines, RBA and RBI December 2016 | Accelerator Project | | | | Number of SMMEs appointed (Youth SMME) <u>NOTE</u> : Development that will ensure that companies access opportunities and are ready for the market, and also ensure that they improve their business acumen through relevant training and skills development programmes | 300 | Pending |
| | | R-value of turnover for Bafokeng- based | R738 600 000.00 Rand value of procurement spend at mines, | RBED/CCBSA Youth Entrepreneurs hip | RBED | Not Reported | Active | Number of Container immersed for youth start-up businesses | 45 | Pending |
| | | business | RBA and RBI December 2016 | Programme | | | | Number of youth trained in entrepreneurship | 1000 | Pending |

| R-value of turnover for Bafokeng- based business | R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI December 2016 | Establishment of the Fabrication facility | RBED | Not Reported | Active | Number of Bafokeng SMMEs renting space at the fabrication facility <u>NOTE</u> : Establish a repair facility to refurbish mining equipment | 5 | Pending |
|--|--|---|--|--------------------------------------|----------|---|----------------|---------|
| R-value of turnover for Bafokeng- based business | R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI December 2016 | Tender for Coffee shop | RBED | RO | On hold | Number of SMMEs appointed | 2 | Pending |
| R-value of turnover for farmers | R 1 007 680.00 Rand value of livestock produce sold through formal and informal markets December 2016 | Establishment and Management of the animal pound/feedlot in Bafokeng | Land Use Management and Agriculture | R10,000,000 (External Funding) | On hold | Establishment of an animal feedlot/pound <u>NOTE</u> : Improve the sustainability of cattle farmers in RBN | 30 Jun 2017 | Pending |
| R-value of turnover for Bafokeng- based business | R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI | Marang Arts and crafts Shop | RBED | RO | Complete | Number of local SMMEs to be trained | 6 | NVR |
| | December 2016 | | | | | Number of cooperatives elected to sell at the shop | N/A | NVR |

| tı | urnover for | R 1 007 680.00 Rand value of livestock produce sold through formal and informal markets December 2016 | Installation of crush pens 2017 | Land Use Management and Agriculture | Not Reported | Complete | Number of crush pens erected <u>NOTE</u> : Enabling environment for local farmers | 2 | 4 |
|--------------|-------------|--|---|--|-------------------------------------|----------|--|----|----------|
| tu B b | urnover for | R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI December 2016 | Focused Approach - Enterprise Development Phase 1 | RBED | R3,740,000 (External Funding) | Complete | Number of trained Bafokeng SMMEs (Individuals) Number of SMMEs benefiting from the project <u>NOTE</u> : To develop independent and successful RBN SMMEs, both nationally and international | 55 | 38 38 |
| ti | | R 1 007 680.00 Rand value of livestock produce sold through formal and informal markets December 2016 | Establishment of mini market in RBN | Land Use Management and Agriculture | R420,000 | Complete | Number of Mini markets structure <u>NOTE</u> : One central permanent pen for buying and selling of livestock | 2 | 1 |

| R-va | value of R738 | 600 000.00 | Establishment | RBED | R100,000 | Complete | Number of RBED | 1 | 1 |
|------|-----------------------|-------------|------------------|------|----------|----------|------------------------|----|----|
| turn | mover for Rand | value of | of RBED | | | | Satellite Offices set- | | |
| Bafo | fokeng- procu | irement | Satellite Office | | | | up | | |
| base | sed spend | d at mines, | -South East | | | | NOTE: Business | | |
| busi | siness RBA a | and RBI | | | | | recognition of | | |
| | Decer | mber 2016 | | | | | SMMEs, ensure that | | |
| | | | | | | | Bafokeng SMMEs | | |
| | | | | | | | are ready for market | | |
| R-va | value of R738 | 600 000.00 | Rustenburg | RBED | RO | Complete | Number of SMMEs | 20 | 22 |
| turn | mover for Rand | value of | show 2017 | | | | and NGOs to exhibit | | |
| Bafo | fokeng- procu | irement | | | | | NOTE: Marketing | | |
| base | sed spend | d at mines, | | | | | opportunity for | | |
| busi | siness RBA a | and RBI | | | | | Bafokeng Local | | |
| | Decer | mber 2016 | | | | | SMMEs | | |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/ Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|---|--|---|---|--|---------------------------------------|------------|--------|--|----------------|--------------------------------------|
| Sustainability and growth: Resecting our resources as intergeneration | Diversificatio n of Lefatse- based income | R-value of turnover for Bafokeng- based business | R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI | RBED Business Linkages Programme | RBED | R3,613,423 | Active | Value of Enterprise Development spend by external stakeholders | R3.5 | R12.9m |
| al assets and achieving inclusive growth and full | | | December 2016 | | | | | Number of SMME benefited from ED Spend by external stakeholders | 15 | 351 |
| employment in the long term | | | | | | | | Value of procurement spent (all mines) | R580m | R1.45B |

| | | | | | | | Number of procurement opportunities SMMEs (mines) Value of | 940 R35m | 827 R41m |
|--|---|---|--|--|----------|--------|--|-------------|-------------|
| | | | | | | | procurement spent by RBN Entities (% Discretionary Spend – R112m (2017) | K35M | (36.3%) |
| | | | | | | | Number of SMMEs linked as per procurement spent | 360 | 724 |
| | R-value of turnover for Bafokeng- based business | R738 600 000.00 Rand value of procurement spend at mines, RBA and RBI | Enterprise development Programme | RBED | R150,000 | Active | Number of farmers participating on farmers market day | 30 | 23 |
| | | December 2016 | | | | | Number of job created through cooperatives | 60 | 29 |
| | | | | | | | Number of SMME registered on database | 1,064 | 1,298 |
| | R-value of turnover for farmers | R 1 007 680.00 Rand value of livestock produce sold | Agricultural programmes (Small stock and Large stock) | Land Use Management and Agriculture | R980,000 | Active | Value of livestock produce sold through the informal market | R90,000 | R831,500 |
| | | through formal and informal | | | | | Value of livestock produce sold | R60,000 | R339,408 |

| markets December 2016 | | through the formal market | | |
|--------------------------|--|---|-----|-------|
| | | Number of crush pens erected for cattle farming | 0 | 4 |
| | | Boreholes/windmi Ils installed | 0 | 1 |
| | | Km of firebreaks installed | 5 | 0 |
| | | Value of funding received to assist local | R1m | R1.7m |
| | | farmers | | |

Sports and recreation

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Projects | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|--|---|----------------------------------|---------------------------------------|-----------------------------------|----------|---|----------------|--------------------------------------|
| Individual welfare: | Access uplifting | R-value of physical | R 1 717.78 spent per | Royal Bafokeng Jr NBA League | RBS | Not Reported | Complete | Number of people to attend the finals | 10,000 | 10,000 |
| Acceptable living conditions for all people by | learning opportunities | development services per person per year | person December 2016 | finals 2017 | | | | Number players and coaches to participate in the games | 130 | 90 |
| improving individual quality of life and social | | | | | | | | Number of community members appointed (Temp) | 4 | 40 |
| wellbeing | | | | | | | | Number local SMMEs appointed | 15 | 6 |
| | | R-value of physical development services per person per year | R 1 717.78 spent per person December 2016 | Metshameko finals 2017 | RBS | Not Reported | Complete | Number of youth participating in the finals | 240 | 240 |
| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy | RBS Capacity Building Project | RBS | R984,960 (External Funding) | Complete | Number of youth graduating from the programme <u>NOTE</u> : Increased number of skilled youth in RBN | 31 | 31 |

| December 2016 | | |
|------------------|--|--|
| | | |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|---|---|---|---------------------------------------|------------|--------|--|----------------|--------------------------------------|
| Individual welfare: Acceptable living | Access uplifting learning opportunities | R-value of physical development services per | R 1 717.78 spent per person December | RBS/NBA Basketball & Development Program | RBS | R5,000,000 | Active | Number of people participating in the Basketball programme | 200 | 1,035 |
| conditions for all people by improving | | person per year | 2016 | | | | | Number of players participating in the Provincial teams | 10 | 12 |
| individual quality of life and social wellbeing | | | | | | | | Number of local coaches selected for Provincial and National duties | 4 | 4 |
| | | | | | | | | Number of players attaining Basketball scholarships (Local/International) | 2 | 3 |
| | | R-value of physical | R 1 717.78 spent per | RBS Netball Development | RBS | R197,000 | Active | Number of netball clubs in RBN | 15 | 15 |
| | | development services per person per year | person December 2016 | | | | | Number of players in all the netball clubs in RBN | 500 | 510 |
| | | | | | | | | Number of leagues games played | 128 | 139 |

| R-value of physical development services per | R 1 717.78 spent per person December | Athletics Royal Bafokeng | RBS | R150,000 | Active | Number of children, youth and adults participating in athletics | 680 | 742 |
|--|---|------------------------------------|-----|----------|--------|--|-------|-------|
| person per year | 2016 | | | | | Number of Athletic events hosted involving local athletes | 1 | 6 |
| | | | | | | Number of scholarships awarded to athletes | 0 | 0 |
| | | | | | | Number of athletes qualifying for provincial competitions | 70 | 40 |
| R-value of physical development services per person per year | R 1 717.78 spent per person December 2016 | Royal Bafokeng Disability Sport | RBS | R150,000 | Active | Number of PwD participating in the disability programme | 8 | 120 |
| R-value of physical development services per person per year | R 1 717.78 spent per person December 2016 | RBS Metshameko Football | RBS | R250,000 | Active | Number of children participating in the league games | 1,920 | 1,418 |
| R-value of physical development services per person per year | R 1 717.78 spent per person December 2016 | RBS Martial Arts programme | RBS | R75,000 | Active | Number of Martial arts participants enrolled | 200 | 200 |

History and heritage

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performanc e Indicator (SKPI) | Baseline Information | Contributing Projects | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|---|--|--|---------------------------------------|--------|----------|---|-------------------|--------------------------------------|
| Community welfare: Collaboratively building an inclusive traditional community of which we can be proud | Preservation of culture and heritage | R-value spend on arts and culture | R 318 651.00 spent on arts and culture December 2016 | Wall of Remembrance | Arts and Culture | RO | Complete | Acknowledgement ordinary Bafokeng citizens who have contributed to the communal benefit in these areas; political, governance, education, health, sport, arts, religion | 30 Nov 2017 | 15 Dec 2017 |
| | | R-value spend on arts and culture | R 318 651.00 spent on arts and culture December 2016 | Bafokeng Heritage Route (Heritage site plaques) | Arts and Culture | RO | Complete | Number of sites mapped <u>NOTE</u> : Profiling and promoting areas around RBN villages that can be celebrated as heritage sites and ultimately tourist attraction sites on an illustrated map | 5 | 9 |

| R-value spend on arts and culture | R 318 651.00 spent on arts and culture December 2016 | Marang Hallway Stories | Arts and Culture | RO | Complete | Information about Bafokeng history and aspects of our present experiences readily available for visitors frequenting the Marang Hotel | 8 Dec 2017 | 15 Dec 2017 |
|--|--|--|------------------|---------|-----------|--|---------------|----------------|
| R-value spend on arts and culture | R 318 651.00 spent on arts and culture December 2016 | Bafokeng Day (RBN Staff Heritage Celebration 2017) | Arts and Culture | R30,000 | Cancelled | Celebration of RBN history and heritage | N/A | Pending |
| R-value spend on arts and culture | R 318 651.00 spent on arts and culture December 2016 | Old Post Office Restoration | Arts and Culture | RO | Cancelled | Awareness of the historic post office building and its significance in Bafokeng history <u>NOTE</u> : Sourcing of fund for the execution of the project is currently underway | N/A | Pending |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performan ce Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|---|--|--|---|-----------------------------|---------------------------------------|---------|--------|---|----------------|--------------------------------------|
| Community welfare: | Preservation of culture and | R-value spend on | R 318 651.00 spent on arts | Bafokeng Digital Archive | Arts and Culture | R37,000 | Active | Number of uploaded items on the BDA | 110 | 31 |
| Collaboratively building an inclusive | heritage | arts and culture | and culture December 2016 | | | | | Presentations at RBN events and publications | 1 | 7 |
| traditional community of which we can be proud | | | | | | | | Number of people accessing the BDA for information about the RBN | 550 | 155 |
| | | R-value spend on arts and culture | R 318 651.00 spent on arts and culture December 2016 | Living culture programme | Arts and Culture | R27,000 | Active | Rand-value of financial assistance offered to local artists | R20,000 | R12,440 |
| | | | | | | | | Number of local artists linked to business opportunities | 5 | 15 |

Safety and security

Contributing projects and programmes

| Strategic Objective | Strategic Key Performance | Strategic Key Performance | Baseline Information | Contributing Projects | Contributing Department/ | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual |
|---|---|--|---|---------------------------------|-----------------------------|--------|----------|---|----------------|---------------------|
| | Area (SKPA) | Indicator (SKPI) | | | Entity | | | | | (4 th Q) |
| Community welfare: Collaboratively building an inclusive traditional community of which we can be proud | A safe, secure and fraud-free community | # of crimes past 12 months (as reported) | 4613 crime incidents attended December 2016 | Tender for security services | Protective Services | RO | Complete | Appointment of a competent guarding service company to protect RBN property and people making use of the property | 1 | 1 |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|---|--|---|---|------------------------------------|---------------------------------------|--------|--------|---|----------------|--------------------------------------|
| Community welfare: Collaboratively building an inclusive traditional community of which we can | A safe, secure and fraud-free community | # of crimes past 12 months (as reported) | 4613 crime incidents attended December 2016 | Reaction Force crime operations | Protective Services | RO | Active | Number of crime incidents were attended Number of cases, as identified under criminal procedures act, investigated and completed | N/A 120 | 3,453 456 |
| be proud | | | | | | | | Number of arrests made | 180 | 570 |

| # of crimes past 12 months (as | 4613 crime incidents attended | Asset Protection | Protective Services | R11,780,000 | Active | Value of assets lost due to theft and vandalism | R250,000 | R177,773 |
|--|---|--------------------------------------|------------------------|-------------|--------|---|----------|----------|
| reported) | December 2016 | | | | | Number of random spot checks to the different RBN sites | 75 | 246 |
| | | | | | | Number of spot check reports submitted to entity CEO | 12 | 12 |
| | | | | | | Number of security breaches in RBN properties | N/A | 18 |
| # of crimes past 12 | 4613 crime incidents | Air wing programme | Protective Services | R250,000 | Active | Number of air patrols conducted | 220 | 150 |
| months (as | attended | | | | | Ratio of Protective | 1 of 1 | 37:37 |
| reported) | December | | | | | Services air support | (100%) | (100%) |
| | 2016 | | | | | requests responded to | | |
| | | | | | | Ratio of other RBN | 1 of 1 | 27:27 |
| | | | | | | air support requests responded to | (100%) | (100%) |
| % Alignment to RBN integrated, coordinated, | 100 % alignment to RBN integrated, | Risk determination and Management | Protective Services | R95,000 | Active | Number of community and Makgotla meetings attended | 48 | 57 |
| efficacy strategy | coordinated, efficacy strategy | | | | | Annual RBN strategic risk assessment disseminated to relevant stakeholders | 1 | 5 |

| | | December | | | | | Number of reports | 108 | 145 |
|--|------------------------|-------------------------|---------------------------|------------------------|-----|---------|--|--------|--------|
| | | 2016 | | | | | disseminated to | | |
| | | | | | | | relevant stakeholders for necessary | | |
| | | | | | | | interventions | | |
| | | | | | | | Dissemination of the | 12 | 12 |
| | | | | | | | RBN crime profile to | 12 | 12 |
| | | | | | | | entity managers and | | |
| | | | | | | | executives | | |
| | | | | | | | Ratio of alleged | 1 of 1 | 13:13 |
| | | | | | | | corruption/ theft/ | (100%) | (100%) |
| | | | | | | | fraud cases | | |
| | | | | | | | investigated | | |
| | | | | | | | Number of interim | 12 | 15 |
| | | | | | | | report submitted | | |
| | | | | | | | monthly | | |
| | | | | | | | Percentage of cases | 100% | 100% |
| | | | | | | | with criminal | | |
| | | | | | | | element registered | | |
| | # of crimes | 4612 arias a | Community | Ductostius | DO. | A ativa | with the SAPS Number of | 2 100 | 20 550 |
| | # of crimes past 12 | 4613 crime incidents | Community mobilization | Protective Services | RO | Active | community members | 3,100 | 26,550 |
| | months (as | attended | mobilization | Services | | | reached through | | |
| | reported) | December | | | | | awareness | | |
| | reportedy | 2016 | | | | | campaigns and other | | |
| | | 2010 | | | | | platforms (Door to | | |
| | | | | | | | Door, Community | | |
| | | | | | | | meetings, | | |
| | | | | | | | Stakeholders | | |
| | | | | | | | meetings) | | |
| | | | | | | | Number of Makgotla | 12 | 17 |
| | | | | | | | presented to on | | |
| | | | | | | | crime prevention | | |

Infrastructure

| Strategic | Strategic Key | Strategic Key | Baseline | Contributing | Contributing | Budget | Status | Deliverable/Benefit | 2017 | YTD |
|-----------------|----------------|----------------|----------------|--------------------|----------------|----------|--------|-------------------------|--------|---------------------|
| Objective | Performance | Performance | Information | Project | Department/ | | | Comment | Target | Actual |
| | Area | Indicator | | | Entity | | | | | (4 th Q) |
| | (SKPA) | (SKPI) | | | | | | | | |
| Sustainability | Provision of | R-value of | R 440.68 spent | Lefaragatlhe Old | Infrastructure | RLM | Active | Number of pumps | 2 | Pending |
| and growth: | enabling | infrastructure | per capita | Pump House | Maintenance | | | upgraded | | |
| Resecting our | infrastructure | development/ | December 2016 | Upgrade Phase 2 | | | | NOTE: Increase water | | |
| resources as | | maintenance | | and 3 | | | | supply capacity | | |
| intergeneration | | per capita | | | | | | | | |
| al assets and | | (Baagi) | | | | | | | | |
| achieving | | R-value of | R 440.68 spent | Management of | Infrastructure | Not | Active | Coordination of | 8 Feb | Pending |
| inclusive | | infrastructure | per capita | the natural | Maintenance | Reported | | repairs to structures | 2017 | |
| growth and full | | development/ | December 2016 | flooding in RBN | | | | damaged by floods | | |
| employment in | | maintenance | | February 2017 | | | | | | |
| the long term | | per capita | | | | | | | | |
| | | (Baagi) | | | | | | | | |
| | | R-value of | R 440.68 spent | Rehabilitation of | Infrastructure | Not | Active | Rand value of | R6.8m | Pending |
| | | infrastructure | per capita | upgraded roads | Maintenance | Reported | | rehabilitation of roads | | |
| | | development/ | December 2016 | and storm water | | | | NOTE: Increased road | | |
| | | maintenance | | structures in | | | | safety for users | | |
| | | per capita | | RBN-2017 | | | | Increased life span of | | |
| | | (Baagi) | | | | | | road infrastructure | | |
| | | R-value of | R 440.68 spent | Replacement of | Infrastructure | Not | Active | Improvement in the | 31 Aug | Pending |
| | | infrastructure | per capita | Lifts at the Civic | Maintenance | Reported | | movement of | 2018 | |
| | | development/ | December 2016 | Centre | | | | materials and | | |
| | | maintenance | | | | | | employees between | | |
| | | per capita | | | | | | floors in the building | | |
| | | (Baagi) | | | | | | | | |
| | | | | | | | | | | |

| | | R-value of infrastructure development/ maintenance per capita (Baagi) | R 440.68 spent per capita December 2016 | Installation of Pre-paid water meters in RBN villages | Infrastructure Maintenance | Not Reported | On hold | Number of prepaid water meters | 5 Sep 2016 | Pending |
|--|--------------------------------------|--|---|--|-------------------------------|-----------------|----------|---|-------------------|---------|
| Individual welfare: Acceptable living conditions for all people by improving individual quality of life and social wellbeing | Access to water and Sanitation | % of Baagi households using improved sanitation | 26.9 % households with improved sanitation in the house or on the stand December 2016 | Waterborne Sanitation for RBN villages | Infrastructure Maintenance | Not Reported | On hold | Number of households with improved sanitation <u>NOTE</u> : Improved sanitation in RBN villages | 21 Oct 2017 | Pending |
| Sustainability and growth: Resecting our resources as intergeneration al assets and | Government service provision | R value of IDP/RLM projects executed in RBN | R 73 029 404.17 Rand value of IDP/RLM projects executed in RBN December 2016 | Monitoring the Construction of Luka Roads | Infrastructure Maintenance | RLM | Complete | Kilometres of new surfaced paved roads <u>NOTE</u> : Safer surfaced roads for all road users and storm water control | 1.06 | 3.40 |
| achieving inclusive growth and full employment in the long term | | R value of IDP/RLM projects executed in RBN | R 73 029 404.17 Rand value of IDP/RLM projects executed in RBN December 2016 | Monitoring the construction of Internal Road and storm water in Kanana | Infrastructure Maintenance | RLM | Complete | Kilometres of new surfaced paved roads <u>NOTE:</u> Safer surfaced roads for all road users and storm water control | 0.65 | 0.65 |
| | | R value of IDP/RLM projects | R 73 029 404.17 Rand value of IDP/RLM projects | Monitoring the Construction of High-mast | Infrastructure Maintenance | RLM | Complete | Number of high mast lights installed in RBN villages | 106 | 106 |

| | | executed in RBN December 2016 | Lighting in RBN Villages | | | | NOTE: Reduced incidents of crime | | |
|----------------|---|---|---|-------------------------------|-----|----------|---|-----|------|
| ID pr ex | DP/RLMFrojectsIxecuted inpBNe | R 73 029 404.17 Rand value of IDP/RLM projects executed in RBN December 2016 | Monitoring the Construction of Road and Stormwater in Magokgwane | Infrastructure Maintenance | RLM | Complete | Kilometres of new surfaced paved roads <u>NOTE</u> : Safer surfaced roads for all road users and storm water control | 1 | 1.25 |
| ID pr ex | DP/RLMFrojectsIxecuted inpBNe | R 73 029 404.17 Rand value of IDP/RLM projects executed in RBN December 2016 | Monitoring the Construction of Road and Stormwater in Lenatong | Infrastructure Maintenance | RLM | Complete | Kilometres of new surfaced paved roads <u>NOTE</u> : Safer surfaced roads for all road users and storm water control | 1 | 1 |
| ID pr ex | DP/RLM F rojects I xecuted in p BN 6 | R 73 029 404.17 Rand value of IDP/RLM projects executed in RBN December 2016 | Monitoring the construction of Roads and Storm water at Mafenya Phase 2 | Infrastructure Maintenance | RLM | Complete | Kilometres of new surfaced paved roads <u>NOTE</u> : Safer surfaced roads for all road users and storm water control | 1.3 | 1.3 |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|--|--|-----------------------------|---------------------------------------|--------|--------|--|----------------|--------------------------------------|
| Sustainability and growth: Resecting our resources as intergeneration al assets and | Provision of enabling infrastructure | R-value of infrastructure development/ maintenance per capita (Baagi) | R 440.68 spent per capita December 2016 | Sewer Plants Maintenance | Infrastructure Maintenance | RO | Active | Number of sewer plant reports received and reviewed | 12 | 12 |

| achieving inclusive | R-value of infrastructure | R 440.68 spent per capita | General plumbing | Infrastructure Maintenance | R12,500,000 | Active | Number of reported burst pipes repaired | N/A | 922 |
|---|--|--|---|-------------------------------|-------------|--------|--|------|------|
| growth and full employment in the long term | development/ maintenance per capita (Baagi) | December 2016 | maintenance | | | | Number of reported leaks and house connection queries repaired | N/A | 934 |
| | | | | | | | Number of reported water meters repaired as per request | N/A | 991 |
| | | | | | | | Number of requests for new water meters installed | N/A | 22 |
| | R-value of infrastructure development/ maintenance per capita (Baagi) | R 440.68 spent per capita December 2016 | General electrical maintenance | Infrastructure Maintenance | R14,000,000 | Active | Percentage of compliance to the maintenance plan | 100% | 100% |
| | R-value of infrastructure development/ maintenance per capita (Baagi) | R 440.68 spent per capita December 2016 | General Building Maintenance in RBN buildings | Infrastructure Maintenance | R5,000,000 | Active | Percentage of reported general maintenance requirements responded to | 100% | 100% |
| | R-value of infrastructure development/ maintenance | R 440.68 spent per capita December 2016 | Plumbing Maintenance in RBN properties and Schools | Infrastructure Maintenance | RO | Active | Number of broken water reticulation accessories investigated | N/A | 376 |
| | per capita (Baagi) | | | | | | Number of reported broken water reticulation accessories repaired | N/A | 376 |

| R-value of infrastructure development/ maintenance per capita (Baagi) | R 440.68 spent per capita December 2016 | Pressure control valves maintenance | Infrastructure Maintenance | RO | Active | Percentage adherence to maintenance plan | 100% | 100% |
|--|--|---|-------------------------------|------------|--------|--|------|--------|
| R-value of infrastructure development/ | R 440.68 spent per capita December | Water Pump Station Operational | Infrastructure Maintenance | RO | Active | Percentage adherence to maintenance plan | 100% | 100% |
| maintenance per capita (Baagi) | 2016 | Maintenance | | | | Hours of water supply interruptions | 0 | 0 |
| R-value of infrastructure | R 440.68 spent per capita | Maintenance of gravel roads | Infrastructure Maintenance | R4,000,000 | Active | Kilometres of graded roads (New roads) | 50 | 0 |
| development/ maintenance per capita | December 2016 | | | | | Kilometres of patched and graded roads | 60 | 169.5 |
| (Baagi) | | | | | | Square meter of open areas cleared | N/A | 58,020 |
| | | | | | | Number of sports ground graded | 10 | 17 |
| | | | | | | Kilometres of storm water channels cleared | 0 | 0 |
| R-value of infrastructure | R 440.68 spent per capita | Maintenance of street lights | Infrastructure Maintenance | RO | Active | Number of damaged lamp posts replaced | N/A | 65 |
| development/ maintenance | December 2016 | | | | | Number of luminaires replaced | N/A | 487 |
| per capita (Baagi) | | | | | | Meters of damaged/stolen cable replaced | N/A | 400 |
| | | | | | | Number of damaged switches replaced | N/A | 117 |

| Sustainability | Government | R value of | R 73 029 | RLM/RBA | Public Service | RO | Active | Rand value of IDP | R102m | R16.93m |
|------------------|-------------|---------------|---------------------|---------------|----------------|----|--------|----------------------|-------|---------|
| and growth: | service | IDP/RLM | 404.17 Rand | Memorandum | Management | | | contributions by RLM | | |
| Respecting our | provision | projects | value of | of | | | | | | |
| resources as | | executed in | IDP/RLM | Understanding | | | | | | |
| intergeneration | | RBN | projects | Management | | | | | | |
| al assets and | | | executed in | U | | | | | | |
| achieving | | | RBN December | | | | | | | |
| inclusive growth | | | 2016 | | | | | | | |
| and full | | | | | | | | | | |
| employment in | | | | | | | | | | |
| the long term | | | | | | | | | | |
| | | | | | | | | | | |
| Sustainability | Sustainable | R value of | R 596 400 | Mining SLP | Public Service | RO | Active | Rand value of SLP | R105m | R21.7m |
| and growth: | financial | external | 000.00 sourced | Coordination | Management | | | contributions by | | |
| Respecting our | management | funds sourced | and accessed | Programme | | | | mining houses | | |
| resources as | | and accessed | December | | | | | | | |
| intergeneration | | (including | 2016 | | | | | | | |
| al assets and | | SLPs and | | | | | | | | |
| achieving | | investments) | | | | | | | | |
| inclusive growth | | | | | | | | | | |
| and full | | | | | | | | | | |
| employment in | | | | | | | | | | |
| the long term | | | | | | | | | | |
Social services

Contributing projects and programmes

| Strategic | Strategic Key | Strategic Key | Baseline | Contributing | Contributing | Budget | Status | Deliverable/Benefit | 2017 | YTD |
|-----------------|----------------|---------------|---------------|------------------|--------------|----------|----------|------------------------|--------|---------------------|
| Objective | Performance | Performance | Information | Projects | Department | | | Comment | Target | Actual |
| | Area | Indicator | | | /Entity | | | | | (4 th Q) |
| | (SKPA) | (SKPI) | | | | | | | | |
| Individual | Protection for | Number of | 4000 people | Establishment of | HSDS | R150,000 | Active | Improvement in food | 1 Apr | Pending |
| welfare: | the most | people with | with specific | Community and | | | | security in the RBN | 2017 | |
| Acceptable | vulnerable | specific or | or special | Nutrition and | | | | NOTE: Eradication of | | |
| living | | special needs | needs on | Development | | | | poverty through job | | |
| conditions for | | on support | support | Centre (CNDC) | | | | creation | | |
| all people by | | databases or | databases or | Project | | | | | | |
| improving | | within | within | | | | | | | |
| individual | | support | support | | | | | | | |
| quality of life | | structures | structures | | | | | | | |
| and social | | | January 2014 | | | | | | | |
| wellbeing | | Number of | 4000 people | Refurbishment of | HSDS | RO | Active | Number of vegetable | 8 | Pending |
| | | people with | with specific | Macharora | | | | gardens to be | | |
| | | specific or | or special | vegetable | | | | revived | | |
| | | special needs | needs on | gardens. | | | | Number of project | 75 | Pending |
| | | on support | support | | | | | beneficiaries | | |
| | | databases or | databases or | | | | | NOTE: Creation of | | |
| | | within | within | | | | | job opportunities | | |
| | | support | support | | | | | and reducing poverty | | |
| | | structures | structures | | | | | among the | | |
| | | | January 2014 | | | | | custodians of the | | |
| | | | | | | | | project | | |
| | | Number of | 4000 people | Caring for the | HSDS | RO | To Start | Donate sanitary | 500 | Pending |
| | | people with | with specific | Girls | | | | towels to 500 girls in | | |
| | | specific or | or special | | | | | the 4 RBN schools in | | |
| | | special needs | needs on | | | | | partnership with | | |
| | | on support | support | | | | | Coca-cola | | |

| | | databases or within support structures | databases or within support structures January 2014 | | | | | | | |
|---|--|--|---|---|------|----|----------|---|---------------|---------|
| Community welfare: Collaboratively building an inclusive traditional community of which we can be proud | An effective professional administration | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Regional Youth Community Dialogues (South East Region) | HSDS | RO | On hold | Number of youth attending the CCEs <u>NOTE</u> : Understanding of issues and concerns faced by RBN youth | 200 | Pending |
| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Makgotla awareness approach | HSDS | RO | On hold | The improvement of PWD attending the community gatherings and inclusion of PwD in all the structure | 8 May 2017 | Pending |
| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Health promoters training on PwD issues | HSDS | RO | Complete | Number of health promoters trained <u>NOTE</u> : Improved inclusion of people with disability in the community | 12 | 25 |

| Individual welfare: Acceptable living conditions for all people by improving individual quality of life and social | Protection for the most vulnerable | Number of people with specific or special needs on support databases or within support structures | 4000 people with specific or special needs on support databases or within support structures January 2014 | Poverty month awareness campaign-2017 | HSDS | RO | Complete | Number of community members in attendance | 100 | 101 |
|---|--|---|--|---|------|----|----------|---|-------|-----|
| wellbeing | | Number of people with specific or special needs on support databases or within support structures | 4000 people with specific or special needs on support databases or within support structures January 2014 | Fundraising for the Establishment of a Place Of Safety at Luka | HSDS | RO | Complete | Rand value of funding targeted to receive | R1.5m | NVR |
| | | Number of people with specific or special needs on support databases or within support structures | 4000 people with specific or special needs on support databases or within support structures January 2014 | Child Protection Awareness Campaign (2017) | HSDS | RO | Complete | Number of people reached <u>NOTE</u> : To reduce child abuse and child neglect in RBN villages | 250 | 621 |
| | | Number of people with specific or | 4000 people with specific or special | Group work services | HSDS | RO | Complete | Number of youth reached | 10 | 30 |

| | | special needs on support databases or within support structures | needs on support databases or within support structures January 2014 | | | | | <u>NOTE</u> : Improved behaviour of identified teenagers | | |
|---|--|---|--|---|------|----|----------|---|-----|-----|
| Community welfare: Collaboratively building an inclusive traditional community of which we can be proud | An effective professional administration | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Marriage seminar 2017 | HSDS | | Complete | Number of people attending the seminar <u>NOTE</u> : To empower and enrich married couples and improve marriage lives in society | 150 | 140 |
| | Protection for the most vulnerable | Number of people with specific or special needs on support databases or within support structures | 4000 people with specific or special needs on support databases or within support structures January 2014 | Commemoration of International Day of Older Persons 2017 | HSDS | RO | Complete | Number older persons attending <u>NOTE</u> : Improvement in the care of the aged in RBN. | 150 | 159 |
| | | Number of people with specific or special needs on support databases or within | 4000 people with specific or special needs on support databases or within | Aged club music competitions | HSDS | RO | Complete | Number of the Aged participating in the competitions <u>NOTE:</u> To encourage active aging in RBN | 8 | 350 |

| Community welfare: Collaboratively building an inclusive traditional community of which we can be proud | An effective professional administration | support structures % Alignment to RBN integrated, coordinated, efficacy strategy | support structures January 2014 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Wellness Day Event | HSDS | R1,500.00 | Complete | Number of attendees <u>NOTE:</u> To encourage people to lead a healthy life style through exercising and eating healthy. | 160 | 118 |
|---|--|---|--|-------------------------------|------|-----------|-----------|---|-----|-----|
| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Pastor's workshop | HSDS | RO | Complete | Number of pastors to attend the workshop <u>NOTE</u> : Capacity building for local pastors will lessen the time that the social worker needs to spend in marriage enrichment | 45 | 35 |
| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Youth Day Celebration | HSDS | RO | Complete | Number of youth attending the celebration | 200 | 425 |
| Individual welfare: | Increase Baagi life expectancy | % of Baagi households | 50 % households | Identify and establish income | HSDS | RO | Cancelled | Number of poultries established | 1 | N/A |

| Acceptable | who are food | were food | generating | | Number of vegetable | 1 | N/A |
|-----------------|--------------|-------------|------------|--|-----------------------|----|-----|
| living | secured | secure (N = | projects | | gardens established | | |
| conditions for | | 24850) | | | Number of | 20 | N/A |
| all people by | | December | | | community | | |
| improving | | 2011 | | | members identified | | |
| individual | | | | | and trained to be the | | |
| quality of life | | | | | beneficiaries of the | | |
| and social | | | | | project | | |
| wellbeing | | | | | | | |

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Baseline Information | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|--|--|----------------------------|---------------------------------------|--------|--------|---|----------------|--------------------------------------|
| Individual welfare: Acceptable living | Protection for the most vulnerable | Number of people with specific or special needs | 4000 people with specific or special needs on | Care for the Aged | HSDS | | Active | Number of aged individuals benefitting from the Care for the Aged programme | 1000 | 1,000 |
| conditions for all people by improving | | on support databases or within | support databases or within | | | | | Number of food plates distributed to older persons | 12,000 | 10,068 |
| individual quality of life and social wellbeing | | support structures | support structures January 2014 | | | | | Number of stands with new backyard/vegetable gardens in the community through aged programme | 6 | 10 |
| Community welfare: Collaboratively building an | An effective professional administration | % Alignment to RBN integrated, coordinated, | 100 % alignment to RBN integrated, | NGO's Mobilization | HSDS | RO | Active | Number of NGOs capacitated and linked with possible funders and support | 8 | 53 |

| inclusive traditional community of which we can be proud | | efficacy strategy | coordinated, efficacy strategy December 2016 | | | | | Number of NGOs registered with NGO organizations <u>NOTE</u> : Ensured sustainability of NGO's in the Royal Bafokeng Nation | 7 | 13 |
|---|--|--|---|---|------|------------|--------|---|-------|--------|
| Individual welfare: Acceptable living conditions for | Protection for the most vulnerable | Number of people with specific or special needs on support | 4000 people with specific or special needs on support | Social Relief Programme | HSDS | R2,750,000 | Active | Number of food packs distributed to destitute families through the Social Relief programme | 115 | 260 |
| all people by improving individual quality of life and social | | databases or within support structures | databases or within support structures January 2014 | | | | | Number of disasters/ households affected by disasters successfully managed | N/A | 50 |
| wellbeing | | Number of people with | 100 % alignment to | Casework (Northern and | HSDS | RO | Active | Number of cases assessed | 335 | 612 |
| | | specific or special needs | RBN integrated, | Capital Regions) | | | | Number of eligible cases counselled | 60 | 215 |
| | | on support databases or within support structures | coordinated, efficacy strategy December 2016 | | | | | Number of Vulnerable children placed in care | N/A | 1 |
| | | Number of people with specific or | 4000 people with specific or special | Monitoring and Evaluation of the Orphaned | HSDS | RO | Active | Number of food plates given to orphaned children | 2,400 | 12,647 |
| | | special needs on support databases or within | needs on support databases or within | and Vulnerable Children's Programme | | | | Number of interventions implemented for children on ART | 420 | 431 |

| support structures | support structures January 2014 | (Macharora Villages) | | | | | | |
|--|--|---|------|----|--------|--|-------|-------|
| Number of people with specific or | 4000 people with specific or special | Monitoring and Evaluations of Orphaned and | HSDS | | Active | Number of food plates given to orphaned children | 2,400 | 7,005 |
| special needs on support databases or within support structures | needs on support databases or within support structures January 2014 | Vulnerable Children's program in Phokeng | | | | Number of interventions implemented for children on ART | 420 | 467 |
| Number of people with specific or special needs | 4000 people with specific or special needs on | Victim Empowerment Programme | HSDS | RO | Active | Number of individuals supported through Victim Empowerment Program centres | 1,750 | 2,188 |
| on support databases or within support structures | support databases or within support structures January 2014 | | | | | Number of group therapy sessions facilitated | 32 | 64 |
| Number of people with specific or special needs | 4000 people with specific or special needs on | Substance Abuse | HSDS | RO | Active | Number of clients receiving early intervention counselling | 55 | 83 |
| on support databases or within support | support databases or within support | | | | | Number of clients referred to rehab/ social workers and mental health nurse | 33 | 43 |
| structures | structures January 2014 | | | | | Number of home visits conducted | 22 | 30 |

| | | | | | | Number of substance abuse group therapies | 11 | 34 |
|---|---|---|------|----|--------|--|-----|-----|
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Community outreach Programme (Letsema) | HSDS | RO | Active | Number of families/households reached through Letsema | 10 | 4 |
| % Alignment to RBN integrated, coordinated, | 100 % alignment to RBN integrated, | Monitoring of Community Dialogues | HSDS | | Active | Number of change agents trained/briefed to facilitate the CCE dialogues | 0 | 0 |
| efficacy strategy | coordinated, efficacy | | | | | Number of CCE dialogues facilitated | 8 | 5 |
| | strategy December 2016 | | | | | Number of community members involved in the CCE dialogue | 250 | 147 |
| Number of people with | 4000 people with specific | People with Disabilities | HSDS | RO | Active | Number of PwD on the RBN database | 680 | 175 |
| specific or special needs on support databases or within support structures | or special needs on support databases or within support structures January 2014 | Programme | | | | Number of people with disability involved in income generating projects | 25 | 35 |
| Number of people with specific or | 4000 people with specific or special | Sign language interpretation Programme | HSDS | RO | Active | Number of deaf awareness campaign facilitated | 5 | 1 |

| special on sup databa within suppor structu | ses or support within support | | | | | | | |
|--|-------------------------------------|-----------------------------|------|----|---------|---|-----|-----|
| % of househ who ar reach-a within mins of disaste callout | e ble 30 post- | Fire rescue services | HSDS | RO | Active | Number of fire incidents responded to | N/A | 110 |
| Numbe | | Casework (North East and | HSDS | | On hold | Number of cases assessed | NVR | NVR |
| specific special | or or special | South East Regions) | | | | Number of eligible cases counselled | NVR | NVR |
| on sup databa within suppor structu | databases or within support | | | | | Number of Vulnerable children placed in care | NVR | NVR |

Effective professional administration

Contributing projects and programmes

| Strategic Objective | Strategic Key Performance Area (SKPA) | Strategic Key Performance Area (SKPI) | Baseline Information | Contributing Projects | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|---|--|--|---|--|---------------------------------------|--------|--------|--|----------------|--------------------------------------|
| Community welfare: Collaboratively building an inclusive traditional community of which we can be proud | An effective professional administration | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Desktops and Laptops Backup | Shares Services: IT | RO | Active | Number of PCs backed up <u>NOTE:</u> Preservation and protection of company information | 60 | Pending |
| | | % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Development of Employment Equity Plan in RBN | Shares Services: HR | RO | Active | Number of Employment Equity Plans developed <u>NOTE:</u> Improvement in addressing employment related issues through EE committee | 1 | Pending |
| | | % Alignment to RBN | 100 % alignment to | Disposal of RBN Obsolete | Shares Services: | RO | Active | Rand value of income generated | R50,000 | Pending |
| | | integrated, coordinated, efficacy strategy | RBN integrated, coordinated, efficacy strategy | Assets | Finance | | | Number of NGOs and cooperatives benefiting from donated assets | 54 | Pending |

| | December 2016 | | | | | | | |
|---|--------------------------------|---|----------------|-----------------|--------|--|----------------|---------|
| % Alignment to RBN integrated, coordinated efficacy strategy | alignment to RBN | Atrium Revamp | Research | Not Reported | Active | A revamped and improved atrium display with relevant and up to date information | 28 Jul 2016 | Pending |
| % Alignment to RBN integrated, coordinated efficacy strategy | t 100 % alignment to RBN | 2017 Shared Services Satisfaction Survey | Research | R750 | Active | Number of staff members surveyed | 30 | Pending |
| % Alignment to RBN integrated, coordinated efficacy strategy | alignment to RBN | PULA Findings Dissemination 2016 | Research | R150,000.00 | Active | Number of copies to be printed <u>NOTE:</u> Dissemination of accurate socio- economic data about the conditions prevalent in the RBN | 3,000 | Pending |
| % Alignment to RBN integrated, | | Records Management System | Arts & Culture | Not Reported | Active | Physical and digital archive system | 11 Sep 2017 | Pending |

| efficacy strategy | integrated, coordinated, efficacy strategy December 2016 | | | | | | | |
|--|---|---|------------------------------------|--------------|---------|---|----------------|---------|
| to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Talent identification project | Shares Services: HR | Not Reported | Active | Number of employees to be assessed <u>NOTE:</u> To coordinate talent identification project in RBN | 450 | Pending |
| to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | 2017 Employee Satisfaction Survey | Research | R750 | Active | Number of staff members surveyed <u>NOTE:</u> Baseline information in order to do comparative analysis | 30 | Pending |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Review of RBN Shared Service Policies | Shared Services: Procurement | RO | On hold | Revised and updated Shared Services policies and procedures | 31 Mar 2017 | Pending |

| % Alignme to RBN integrated coordinate efficacy strategy | alignment to , RBN | Development of youth policy | HSDS | R600,000 | On Hold | Reference for decision making in youth programme implementation. | 7 Sep 2015 | Pending |
|---|-----------------------|---|------|----------|----------|--|----------------|---------|
| % Alignme to RBN integrated coordinate efficacy strategy | alignment to , RBN | Development of M & E tool for Youth in School program | HSDS | RO | On hold | Improved reporting and turnaround time on the Youth in school programme | 31 Jul 2017 | Pending |
| % Alignme to RBN integrated coordinate efficacy strategy | alignment to , RBN | Establishment of Youth desk | HSDS | R600,000 | On hold | Improvement in the rate of how the youth gain access to opportunities. | 1 Apr 2015 | Pending |
| % Alignme to RBN integrated coordinate efficacy strategy | alignment to RBN | Maintenance of fire equipment in RBN buildings | HSDS | R960,000 | Complete | Number of RBN buildings fire ready | 104 | NVR |

| | strategy December 2016 | | | | | | | |
|--|---|--|--------------------------------|------------|----------|--|----------------|---------------|
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Installation of broadband Phase 1 | Shares Services: IT | RO | Complete | Number of wireless hot spots erected | 8 | 12 |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Kgotha Kgothe questionnaire feedback project | ОРМО | RO | Complete | Improved communication with community members | 29 Sep 2017 | 2 Feb 2018 |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | RBN Audit and Group Annual Financial Statements (AFS) 2016 | Shares Services: Finance | R2,262,717 | Complete | Number of unqualified audit reports NOTE: To attract new donors and keep existing ones happy, and to endure | 5 | 5 |
| % Alignment to RBN integrated, | 100 % alignment to RBN | Know your village (Ikitsi) | Research | RO | Complete | Number of villages profiled | 29 | 29 |

| coordinated, efficacy strategy % Alignment | integrated, coordinated, efficacy strategy December 2016 100 % | Royal | Secretary of | Not | Complete | Number of expected | 6,000 | 6,465 |
|--|---|--|---------------------------|------------|----------|---|----------------|----------------|
| to RBN integrated, | alignment to RBN | Bafokeng Nation Traditional | Traditional Governance | Reported | | voters Number of elected | 7 | 7 |
| coordinated, efficacy strategy | integrated, coordinated, efficacy strategy December 2016 | Traditional Council Elections 2017 | | | | council member <u>NOTE</u> : Legally recognised structure can manage affairs of <i>Morafe</i> (legislation and custom) | | 7 |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | RBN Operations Room System Development Phase 8.0 | ΟΡΜΟ | R125,000 | Complete | An improved Central Management System <u>NOTE:</u> Improved user experience | 11 Sep 2017 | 11 Sep 2017 |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy | Bafokeng 2016 Population and Use of Land Audit (PULA) | Research | R4,310,000 | Complete | Number of households surveyed | 23 May 2017 | 6 Oct 2017 |

| % Alignment to RBN integrated, coordinated, efficacy strategy | December 2016 100 % alignment to RBN integrated, coordinated, efficacy strategy December | EMRS Recording System | HSDS | Not Reported | Complete | Number of radio and phones to be installed recording device/system | 28 | 16 |
|--|---|--|------------------------------------|-----------------|----------|---|----------------|----------------|
| % Alignment to RBN integrated, coordinated, efficacy strategy | 2016 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Vigil cloud training - Tracking device | Shares Services: Procurement | RO | Complete | Number employees trained on the use of the new tracking device system <u>NOTE:</u> All users complying and being able to use the system on their own | 16 | 12 |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Tender for electrical building maintenance- 2017 | Shares Services: Procurement | RO | Complete | Appointment of a competent contractor at a competitive bid | 7 Jul 2017 | 14 Aug 2017 |
| % Alignment to RBN integrated, | 100 % alignment to RBN | Tender for the rehabilitation of upgraded | Shares Services: Procurement | RO | Complete | Appointment of a competent contractor at a competitive bid | 25 Sep 2017 | 9 Oct 2017 |

| efficacy strategy | integrated, coordinated, efficacy strategy December 2016 | roads and storm water structures | | | | | | |
|---|---|--|---|------------|----------|--|----------------|---------------|
| to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | PWD NGO refresher training | HSDS | RO | Complete | Number PwD attending the workshop. <u>NOTE</u> : Improvement in coordinating services for People with Disability NGO | 13 | 10 |
| to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | RBN Operations Room System Development Phase 7.0 | ΟΡΜΟ | R247,338 | Complete | An improved Central Management System <u>NOTE:</u> Improved user experience | 19 Jan 2017 | 4 Mar 2017 |
| Bafokeng adults who attend governance | 5,404 attended governance meetings in December 2016 | Makgotla Visits 2017 | Secretary of Traditional Governance | R1,000,000 | Complete | Number of people in attendance | 2,000 | 1,974 |
| % of Bafokeng | 5404 attended governance | Kgotha Kgothe November 2017 | Secretary of Traditional Governance | R900,000 | Complete | Number of people in attendance | 3,000 | 2,486 |

| governance meetings % of Bafokeng adults who attend governance | meetings in December 2016 5,404 attended governance meetings in December 2016 | Kgotha Kgothe June 2017 | Secretary of Traditional Governance | R900,000 | Complete | Number of people in attendance | 3,000 | 1,250 |
|--|--|---|---|----------|-----------|--|----------------|---------|
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Phase II Tender for Old Pump House Upgrade | Shared Services: Procurement | RO | Cancelled | Appointment of a competent contractor at a competitive bid | 22 Sep 2017 | N\A |
| employees surveyed who indicate satisfaction with Shared Services | 78 % RBN staff surveyed who indicate satisfaction with RBN practices December 2016 | RBN Year-end Function 2017 | Shares Services: HR | R70,000 | Cancelled | Number of employees in attendance <u>NOTE:</u> Improved staff moral | 500 | Pending |
| to RBN integrated, coordinated, efficacy | 100 % alignment to RBN integrated, coordinated, efficacy | Tender for waste services-2017 | Shared Services: Procurement | RO | Cancelled | Appointment of a competent contractor at a competitive bid | 7 Jul 2017 | Pending |

| | strategy December 2016 | | | | | | | |
|--------------------------|------------------------------|---------------------------|---------------------|----|-----------|--|---------------|---------|
| % Alignment to RBN | 100 % alignment to | Tender for the | Shared Services: | RO | Cancelled | Appointment of a competent contractor | 31 Jul 201 | Pending |
| ntegrated, | RBN | procurement of prepaid | Procurement | | | at a competitive bid | 201 | |
| coordinated, efficacy | integrated, coordinated, | water meters | | | | | | |
| strategy | efficacy | | | | | | | |
| | strategy December | | | | | | | |
| | 2016 | | | | | | | |

| Strategic Objective | Strategic Key Performance Area | Strategic Key Performance Area (SKPA) | Strategic Key Performance Indicator (SKPI) | Contributing Programmes | Contributing Department/ Entity | Budget | Status | Deliverable/Benefit Comment | 2017 Target | YTD Actual (4 th Q) |
|--|--|--|---|----------------------------|---------------------------------------|-----------------|--------|--|-----------------|--------------------------------------|
| Community welfare: Collaboratively building an | An effective professional administration | % Alignment to RBN integrated, coordinated, | 100 % alignment to RBN integrated, | OPMO Programme | ОРМО | R189,551.0 0 | Active | Ratio of active projects updated by the final day of the month | 95:100 (95%) | 536:549 (98%) |
| inclusive traditional community of which we can | | efficacy strategy | coordinated, efficacy strategy December | | | | | Ratio of active programmes updated by the seventh day of each month | 95:100 (95%) | 1411:1450 (97%) |
| be proud | | | 2016 | | | | | Number of staff attending workshops Number of RBN | 24 | 16 |
| | | | | | | | | Quarterly/Annual Performance Reports compiled | 4 | 4 |

| | | | | | | Number of StratCo reports and ManCo presentations/reports compiled | 10 | 12 |
|-----|---|-------------------|------------------------------------|------------|--------|---|---------------|----------------|
| | | | | | | Number of OPMO Monthly Makgotla Reports compiled | 12 | 12 |
| | | | | | | Number of recipients of the bulk SMS messages | 1,920 | 612,317 |
| | | | | | | Hosting of the OPMO and RBED systems with more that 99% | 99% | 100% |
| | | | | | | uptime | | |
| to | Alignment100 %ORBNalignment toItegrated,RBN | ment to services: | Shares Services: Procurement | R2,283,862 | Active | Ratio of requested tenders v/s tenders appointed | 1:1 (100%) | 2:7 (28.5%) |
| | fficacy integrated, coordinated, | | | | | Total rand value of awarded tenders | R25m | R10.75m |
| str | efficacy strategy | | | | | Number of purchase orders generated | 2,400 | 2,798 |
| | December 2016 | | | | | Total rand value of awarded Purchase orders | R12m | R53.35m |
| | | | | | | Total Rand value awarded to local | R5m | R14.6m |
| | | | | | | SMMEs - Purchase | | |
| | | | | | | orders | 4000/ | 4.000/ |
| | | | | | | Percentage of request to utilise vehicles responded to | 100% | 100% |

| % Align to RBN integrat coordin efficacy strategy | ed, RBN ated, integrated, coordinated, | The ICT operations programme | Shares Services: IT | R7,469,651 | Active | Hours of downtime on ICT services during working hours | 0 | 0.5hrs |
|--|--|--|------------------------|------------|--------|--|------|--------|
| % Aligni to RBN integrat coordina efficacy strategy | ed, alignment to RBN ated, integrated, coordinated, | RBN websites maintenance | Shares Services: IT | RO | Active | Websites up time percentage | 100% | 87% |
| % Align to RBN integrat coordin efficacy strategy | ed, alignment to RBN ated, integrated, coordinated, | Management and maintenance of Enterprise Resource Planning (ERP) systems | Shares Services: IT | RO | Active | Percentage of uninterrupted ERP support | 100% | 97% |
| % Align to RBN integrat coordin efficacy strategy | ed, alignment to RBN ated, integrated, coordinated, | Helpdesk | Shares Services: IT | RO | Active | Number of helpdesk requests resolved | N/A | 1,600 |

| % Alignment to RBN integrated, coordinated, efficacy strategy | strategy December 2016 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Maintenance of printing solution | Shares Services: IT | RO | Active | Percentage of toners replaced <u>NOTE:</u> Printing facilities available to staff at all times | 100% | 100% |
|--|---|--|------------------------|----|--------|--|------|------|
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Speechwriting | Research | RO | Active | Number of speeches compiled (RBN Annual Review) | 1 | 1 |
| % Alignment to RBN integrated, | 100 % alignment to RBN | ICT End User Support | Shares Services: IT | RO | Active | Number of extensions created and configured | N/A | 111 |
| coordinated, efficacy strategy | integrated, coordinated, efficacy strategy December 2016 | | | | | Number of telephone billing reports generated for various departments | 300 | 300 |
| % Alignment to RBN integrated, | 100 % alignment to RBN | Antivirus Monitoring | Shares Services: IT | RO | Active | Percentage of PCs with up to date anti- virus | 70% | 100% |

| eff | ricacy coo rategy efficient stra | egrated, rdinated, cacy tegy ember 6 | | | | | | |
|-------------------------|--|---|-----------------|----------------|--------|---|-----|----|
| to int | egrated, RBN | nment to Contrac | t Services: Leg | gal R1,002,000 | Active | Number of litigious matters pending by the end of the reporting period | 10 | 5 |
| | efficient effici | rdinated, cacy tegy ember | | | | Number of litigious matters finalised during the reporting period | N/A | 10 |
| | 201 | | | | | Number of contracts and/or SLAs compiled across all client departments | N/A | 85 |
| to int coo eff | regrated, RBN ordinated, inte icacy coo ategy efficients stra | nment to Program grated, rdinated, cacy tegy ember | | R433,946 | Active | Number of studies, surveys and research projects conducted and completed | 3 | 5 |
| | Alignment 100 RBN align | % Staff nment to Debrief | HSDS ing | RO | Active | Debriefing sessions held | 3 | 4 |
| | egrated, RBN ordinated, inte | | - | | | Number of employees referred for further intervention | 3 | 4 |

| efficacy strategy | efficacy strategy December 2016 | | | | | Total Number of staff who are debriefed | 45 | 65 |
|--|---|---|------------------------|-----------------|--------|---|------|------|
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Coordination of Safety and Security personnel development | Protective Services | R365,000 | Active | Percentage of training requests responded to | 100% | 100% |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Protective services: Fleet management | Protective Services | R2,050,000 | Active | Number of alleged deviations | 0 | 1 |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy December 2016 | Security logistics | Protective Services | R549,996.0 0 | Active | Percentage of the requested equipment purchased | 100% | 100% |

| % Alignment to RBN integrated, | 100 % alignment to RBN | Archiving and updating of RBN buildings, | Infrastructure Maintenance | RO | Active | Number of drawings sorted, scanned and archived | N/A | 7 |
|--|---|--|-------------------------------|----|--------|--|-----|-----|
| coordinated, efficacy strategy | integrated, coordinated, efficacy strategy December 2016 | stands and service drawings | | | | Number of stands integrated on the existing RBN cadastral plans, realignment and subdivisions of stands <u>NOTE</u> : Stored plans and drawings to make them readily available | 55 | 50 |
| % Alignment to RBN integrated, coordinated, efficacy | 100 % alignment to RBN integrated, coordinated, | Employee Wellness Program | HSDS | RO | Active | Number of consultations (new appointments and follow up sessions) per month | 60 | 174 |
| strategy | efficacy strategy | | | | | Number of group sessions coordinated | 23 | 35 |
| | December 2016 | | | | | Number of family therapy facilitated | 23 | 47 |
| | | | | | | Number of debriefing sessions facilitated for the employees | 4 | 27 |
| | | | | | | Number of EAP home visits | 22 | 39 |
| % Alignment to RBN integrated, coordinated, efficacy strategy | 100 % alignment to RBN integrated, coordinated, efficacy strategy | Stakeholder Management Programme | HSDS | RO | Active | Number of stakeholder meetings held | 4 | 4 |

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| | December 2016 | | | | | | | |
|-------------------------------------|--|---|--------------------------------|--------|--------|---|----------|----------|
| to F inte | lignment100 %RBNalignment toegrated,RBNordinated,integrated, | Shared services: Finance programme | Shared Services: Finance | R2,000 | Active | Number of Financial statements prepared and submitted to RBN departments | 240 | 262 |
| | cacy coordinated, ategy efficacy strategy | | | | | Number of Clean Audit reports on financial statements | 5 | 5 |
| | December 2016 | | | | | R-value of total income received (incl. Grants) | N/A | R489.1m |
| | | | | | | R-value of debts collected (Rental property) | R4.5m | R6.4m |
| | | | | | | R-value of debts collected (Water and rates e.g waste collection) | R840,000 | R303,888 |
| to F inte coo effi stra | Alignment 100 % ABN alignment to egrated, RBN integrated, coordinated, cacy efficacy strategy December 2016 | programme | Shares Services: HR | RO | Active | System uptime percentage <u>NOTE:</u> Digital management of all payroll related matters, contracts, payments, new recruits, termination, etc. | 100% | 100% |
| to F inte | lignment100 %RBNalignment toegrated,RBNordinated,integrated, | Shared services: Human | Shares Services: HR | RO | Active | Number of Performance Management Agreements and | 400 | 344 |

| efficacy strategy | coordinated, efficacy strategy December 2016 | Resource Programme | | | | development plans received Number of Performance Management Assessments received | 824 | 626 |
|---|--|------------------------------|-----------------------------|------------|--------|---|-------------------|-----------------|
| | | | | | | SDL Levy Paid to SETA Mandatory Grant Received from the SETA | R960,000 R0.00 | R1.12m R0.00 |
| | | | | | | Number of employees benefitting from study assistance | N/A | 20 |
| | | | | | | Number of employees benefitting from courses paid for by RBA | 0 | 0 |
| % Alignment to RBN | 100 % alignment to | Community Relations | Secretary of Traditional | R1,400,000 | Active | Number of Segoagoe published | 4 | 4 |
| integrated, coordinated, efficacy | RBN integrated, coordinated, | information dissemination | Governance | | | RBN Review – Supreme Council Opening | 1 | 1 |
| strategy | efficacy strategy | | | | | Number of Kgotha Kgothe event hosted | 4 | 2 |
| | December 2016 | | | | | Number of community attending Kgotha Kgothe | 5,000 | 2,486 |
| | | | | | | Makgotla visits hosted | 8 | 7 |

| | | | | | | | | Number of adults attending Makgotla visits | 2,000 | 1,974 |
|---|---|--|--|--------------------------------|-----------------------------|----------|--------|---|--------|--------|
| | | % Alignment to RBN | 100 % alignment to | Traditional Governance | Secretary of Traditional | R756,000 | Active | Number of Supreme Council sittings | 7 | 9 |
| | | integrated, coordinated, efficacy | RBN integrated, coordinated, | Programme | Governance | | | Number of Traditional Council meetings facilitated | 6 | 8 |
| | | strategy | efficacy strategy December | | | | | Number of Makgotla Executive meeting facilitated | 4 | 12 |
| | | | 2016 | | | | | Number of cases finalised and documented in the Tribal Court | N/A | 158 |
| Sustainability and growth: Respecting our | R value of external funds sourced and | R value of external funds sourced and | R 738 000 000.00 Rand value of | Emergency Medical Rescue | HSDS | RO | Active | Income generated from services rendered at Maseve | R1.8m | R1.27m |
| resources as intergeneration al assets and achieving inclusive growth and full employment in the long term | accessed (including SLPs and investments | accessed (including SLPs and investments) | procurement spend at mines, RBA and RBI December 2016 | Services for Local mines | | | | Income generated from services rendered to Bakubung mines | R1.86m | R1.86m |